

JOINT PROGRAMME EXCELLENCE AND TARGETING HUB



ANNUAL MONITORING REPORT SUMMARY

APRIL 2020 - MARCH 2021

OVERVIEW

Launched in April 2020 with support from the US Government, the **UNHCR-WFP Joint Programme Excellence and Targeting Hub** has been providing support to UNHCR-WFP collaboration at the country, regional, and global level to strengthen joint **assessments, data sharing and interoperability, monitoring and analysis**, the development of **targeting** strategies, ensure **accountability to affected people**, and facilitate **joint programming** to meet basic needs and promote self-reliance, in addition to **documenting and sharing learning** on the collaboration between the two agencies.

KEY HIGHLIGHTS

- ❖ The Hub has supported a number of **UNHCR-WFP joint assessments** which are being used to **inform joint targeting and prioritization exercises** and **UNHCR and WFP programme design**
- ❖ Through technical support on assessments and analysis, the Hub is **supporting the use of evidence to support programme design** with a view to long term transition and improved **self-reliance**
- ❖ **AAP and data sharing** support provided by the Hub has led to **an increase in the joint planning and implementation of activities** at the country office level.
- ❖ The first year of Hub support has fostered learning and communications on the collaboration; joint commitments; tools and guidance; and how each agency works, with the Hub **documenting and disseminating learning from joint processes** to inform global, regional and country level dialog and collaboration.

THE UNHCR-WFP JOINT PROGRAMME EXCELLENCE AND TARGETING HUB

The Hub is an inter-agency team of roving joint UNHCR and WFP staff that offer **technical support** at the country, regional and global level to strengthen UNHCR-WFP **joint programming and targeting practices** to **better meet basic needs and promote self-reliance** of vulnerable populations, focusing on two objectives:

- ❖ Facilitate **greater collaboration** between the two agencies at **country, regional and global level** in **thematic areas** supported by the Hub
- ❖ Build awareness and support **operationalization of the WFP/ UNHCR global frameworks**

KEY ACHIEVEMENTS PER HUB THEMATIC AREA



ASSESSMENT AND ANALYSIS

Five completed joint assessments and one additional analysis exercise in Cameroon, DRC, Rwanda, and Zambia. **Four ongoing joint assessments** in Cameroon, Jordan, Mauritania, and Mozambique.



TARGETING

Two completed draft targeting and prioritization strategies in Cameroon and Rwanda. **Seven ongoing targeting and prioritization strategies** for Cameroon, DRC, Jordan, Mauritania, Mozambique, Zambia, and Uganda.



DATA SHARING

Analysis of proGres data to support targeting in Cameroon, Mauritania and Rwanda completed. Signed **UNHCR-WFP Data Sharing Agreement** with Government of Mauritania. Deployment of **biometric digital distribution system** in DRC.



PROGRAMME AND POLICY

Risks assessment and mitigation plans to support targeting implementation in Rwanda and Cameroon. **Joint strategic and programmatic planning** ongoing in DRC, Cameroon, Mauritania, Mozambique, Zambia. Joint **donor advocacy** in Cameroon, Mozambique and Rwanda. Global **mapping of UNHCR-WFP joint livelihoods and self-reliance activities** ongoing.



ACCOUNTABILITY TO AFFECTED PEOPLE

Joint community engagement strategies completed in Cameroon, Mozambique and Rwanda, **AAP technical guide for assistance implementation** in DRC, and **community sensitization strategy** in Mauritania. Ongoing **joint community engagement** in Cameroon, Mozambique and Rwanda and **joint community feedback mechanisms** in Cameroon and DRC.



LEARNING

Learning reviews in DRC, Jordan, and Mozambique. **Technical briefs** on assessment and targeting in Rwanda, **joint AAP and project cycle management**. **Videos** on the Hub, **Joint Targeting Guidelines**, and **Joint Self-reliance Strategy**. **Webinars** on the **Joint Targeting Guidelines**, **Joint Self-reliance Strategy**, and **proGres**. [Hub website](#), quarterly newsletters, and country and regional level updates.

HUB SUPPORT TO COMMUNITY CONSULTATIONS ON TARGETING IN RWANDA AND CAMEROON



The Hub supported the joint planning and execution of community consultations in close collaboration with Country and Field Offices. The objective was to consult communities on the **targeting approach**, including the **proposed eligibility criteria** as well as **potential protection risks** of the targeting exercise. In Rwanda, 41 consultation sessions involving over 200 refugees from DRC and Burundi took place in the six refugee camps. In Cameroon, 163 consultation sessions were conducted with CAR refugees.

The consultations led to the following outcomes:



Increased collaboration on community engagement between UNHCR and WFP



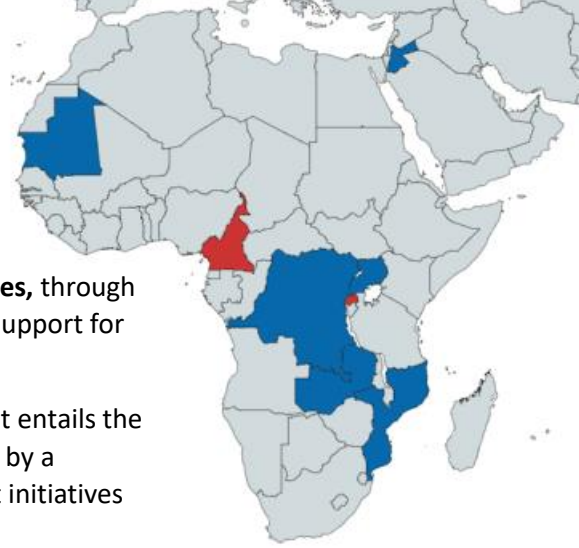
Strengthened communication with communities



Increased refugee ownership of and buy-in in the process



Reduced number of questions, complaints, and eligibility-related appeals



COUNTRY SUPPORT

The Hub has been supporting UNHCR-WFP collaboration in **eight countries**, through the provision of technical support and expertise, and limited budgetary support for certain joint activities.

Two countries, **Cameroon**, and **Rwanda**, receive **end-to-end support** that entails the provision of **support across all the thematic areas** of the Hub, facilitated by a **UNHCR-WFP Country Coordinator** who coordinates Hub support to joint initiatives in-country.

The Hub is also providing **modular support** to UNHCR-WFP offices in **six countries**; **DRC, Jordan, Mauritania, Mozambique, Uganda, and Zambia** which is limited to certain thematic areas of support that differs for each country based on requests.

■ Modular support
■ End-to-end support

GLOBAL AND REGIONAL SUPPORT

At the global and regional level, the Hub facilitates engagement between both agencies on global level mapping, guidance, documentation, and learning and on country support.

The Hub is active in working groups and coordination mechanisms at the global and regional level between UNHCR and WFP on **assessments and targeting, livelihoods and resilience, AAP, and data systems and interoperability**. In addition, the Hub has provided support to regional initiatives such as **fundraising drives** and specific **donor events**.

Hub support to the UNHCR-WFP Joint Needs Assessment in Mantapala settlement, Zambia

A joint UNHCR-WFP needs assessment to inform targeting and prioritization of food assistance and livelihoods programming ([Brief](#)/[Report](#)) was conducted in September 2020. The Hub supported the methodology, sampling, and questionnaire design, training, and analysis.

The assessment is informing upcoming programmatic, targeting and prioritization decisions and has led to the following changes:



There is shared comprehensive analysis and understanding of refugee needs, including agreement on the recommendations



Identification of livelihood challenges and opportunities, including the socio-economic profile of households in need



WFP has adapted its approach in the settlement with an increased focus on **longer-term development programming**



The transfer value for food assistance has been increased



HUB SUPPORT TO UNHCR-WFP COLLABORATION ON ASSESSMENT, TARGETING AND GOVERNMENT ENGAGEMENT IN RWANDA

In 2020, the Hub provided technical support to a UNHCR-WFP **Joint Post Distribution Monitoring and Needs Assessment** for Refugees in Rwanda ([Brief/ Report](#)) to monitor **refugees' basic needs, food security outcomes, livelihoods, and the impact of COVID-19.**

Results were used to **inform programmatic decisions** and the **development of a UNHCR-WFP joint targeting strategy**, in collaboration with the Government of Rwanda. Initial impacts of the Hub support include:



Shared comprehensive analysis and understanding of refugee needs, and next steps.



Targeting approach and eligibility criteria based on household vulnerability and needs.



Technical capacity and knowledge of targeting and vulnerability analysis strengthened



Strengthened communication with refugees, through joint community consultations, messaging and setting-up of a joint Appeals Mechanism.



Strengthened collaboration between UNHCR, WFP, and the Government of Rwanda.



HUB LEARNING MISSION TO REVIEW THE JOINT WFP-UNHCR-FAO-UN HABITAT LIVELIHOODS FOR DURABLE SOLUTIONS PROGRAMME, MOZAMBIQUE

The Hub conducted a learning review of a multi-agency Livelihoods for Durable Solution Programme in Maratane Camp, Mozambique, looking at the successes and challenges in contributing towards refugee self-reliance, and suggestions for improvements. Some initial outcomes include:



Joint planning and design of the project's second phase.



Joint fundraising and mobilization plan.



Development of a joint plan of activities



Dissemination of lessons learned and best practices on the project in a global webinar on the Joint Self-Reliance Strategy.

PRIORITIES FOR 2021-2022

- ❖ **Operationalize joint WFP-UNHCR global commitments** to achieve **better outcomes for refugees** through the continuation of **technical and financial support** to existing Hub support countries through missions, remote support, and short-term surge capacity, with some possible additional countries in 2022 based on needs
- ❖ Reinforcing the new way of working through scaling-up of **documentation, learning, capacity building and experience sharing** based on the country support work that is being provided across thematic areas to promote cross-fertilization across operations and raise awareness. Development of **evidence-based documentation for joint advocacy and collaboration** with national governments, development actors, and other stakeholders to promote and align long-term sustainable plans for refugees.

For more information you can contact WFP.UNHCR.hub@wfp.org